

**Democratic Services Section
Legal and Civic Services Department
Belfast City Council
City Hall
Belfast
BT1 5GS**



**Belfast
City Council**

9th September, 2026

**MEETING OF THE BELFAST WATERFRONT AND ULSTER HALL LTD
SHAREHOLDERS' COMMITTEE**

Dear Alderman/Councillor,

The above-named Committee will meet in the Lavery Room, City Hall, and remotely via MS Teams on Monday, 14th September, 2026 at 5.15 pm, for the transaction of the business noted below.

You are requested to attend.

Yours faithfully,

John Walsh
Chief Executive

AGENDA:

1. Routine Matters

- (a) Apologies
- (b) Minutes
- (c) Declarations of Interest

2. Restricted Items

- (a) Annual Report and Financial Statement 2025-26 (Pages 1 - 42)
- (b) Performance Update Quarter 1 2025-26 (Pages 43 - 64)
- (c) Collective Partnership Targets - Proposed KPIs/Annual Targets (Pages 65 - 74)
- (d) Reserved Matters (Pages 75 - 76)

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